



INVESTOR MANAGEMENT DAY – INTRODUCTION

Introduction

The objective of this management day is to provide the audience with:

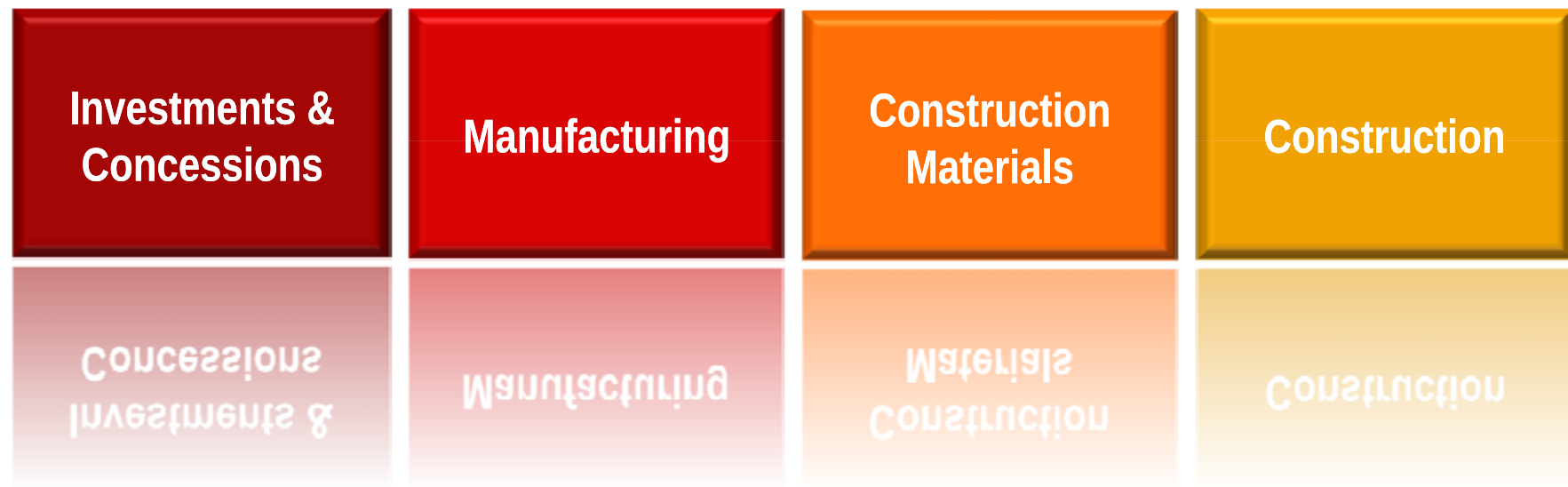
-  A better understanding of the group's strategy at work
-  Clarity on the group's positioning in key markets

Programme includes:

-  Presentation: Overview – Mike Upton
-  Presentation: Power – Willie Zeelie
-  Group discussion sessions: Executive Committee members & senior management
-  Wrap up: Mike Upton

Group at a glance

The group's primary reporting structure supports the strategy of building a balanced portfolio to provide integrated building, infrastructure and engineering solutions



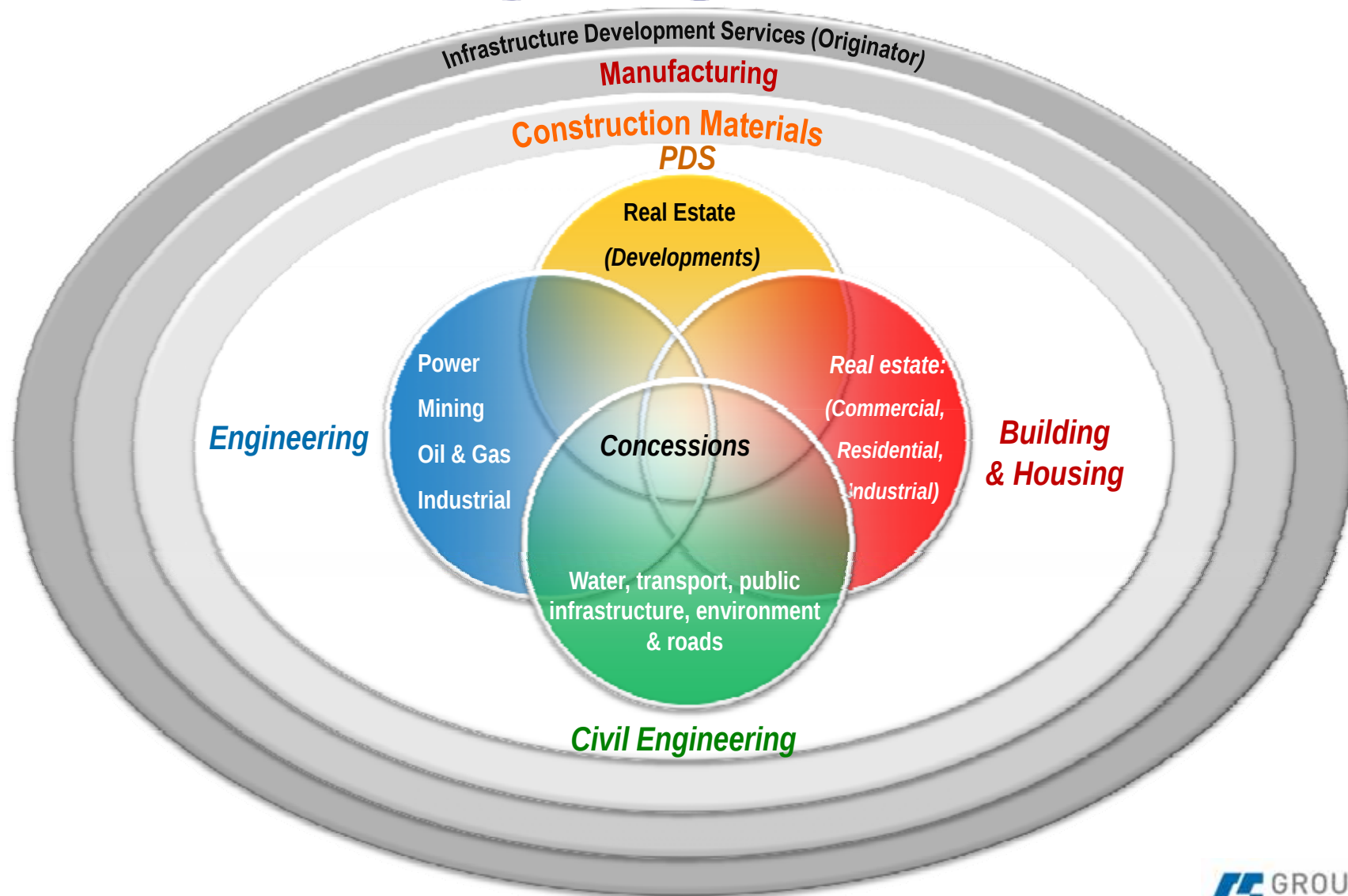
Target Markets

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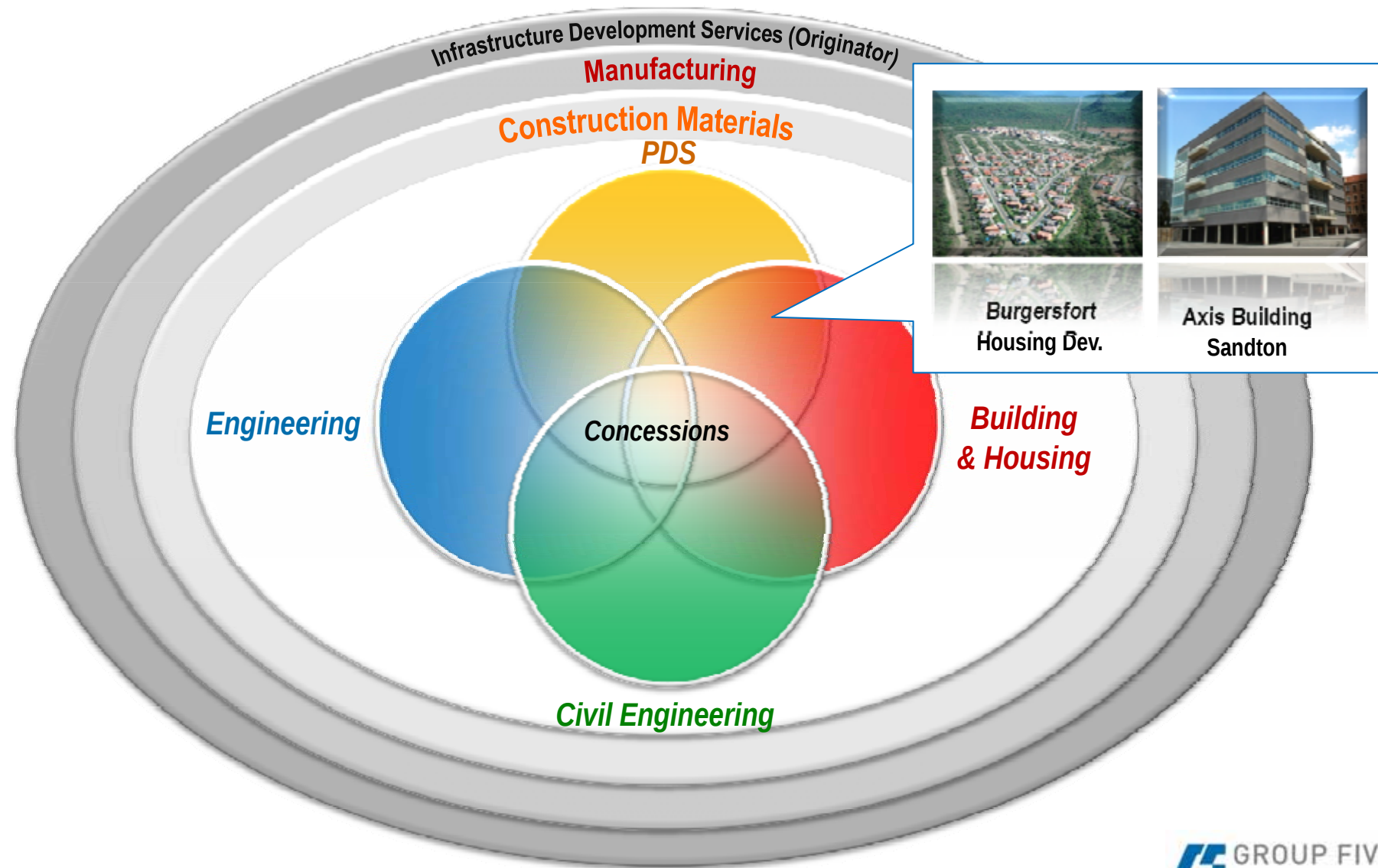
African Private sector	South African Public sector	South African Private sector	Middle East and Eastern Europe
▪ Power ▪ Mining ▪ Oil & Gas	▪ Power ▪ Water & environment ▪ Public infrastructure ▪ Roads ▪ Airports ▪ Other Transport ▪ Concessions	▪ Power ▪ Mining ▪ Industrial ▪ Real Estate ▪ Oil & Gas	▪ Power ▪ Roads ▪ Airports ▪ Industrial ▪ Concessions

- *The group's secondary reporting structure remains geographic*
- *Additional reporting by infrastructure opportunity is under consideration for year-end reporting*

Organising Group Five to deliver integrated building, infrastructure and engineering solutions

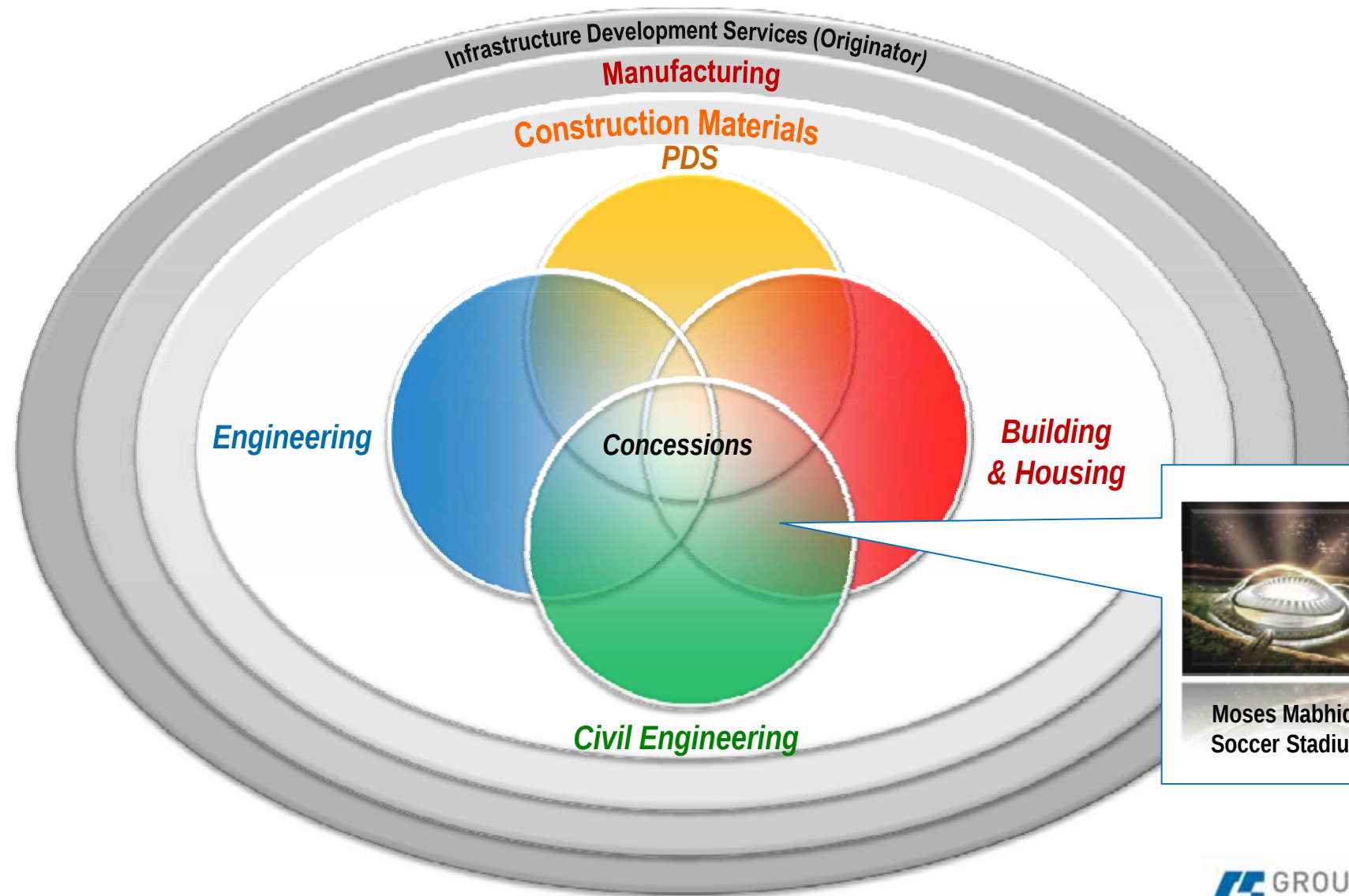


Delivering integrated building, infrastructure and engineering solutions



Delivering integrated building, infrastructure and engineering solutions

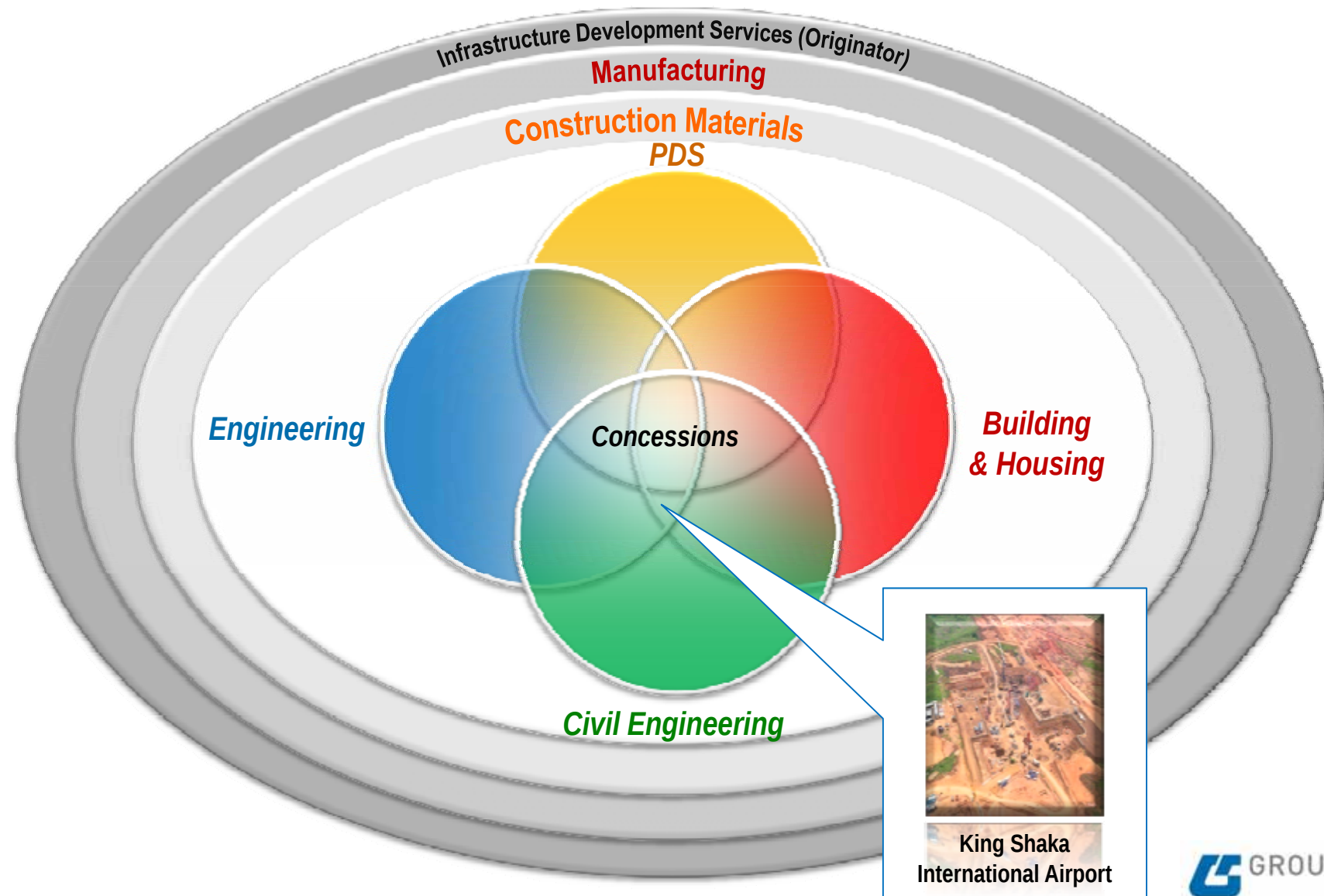
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Moses Mabhida
Soccer Stadium

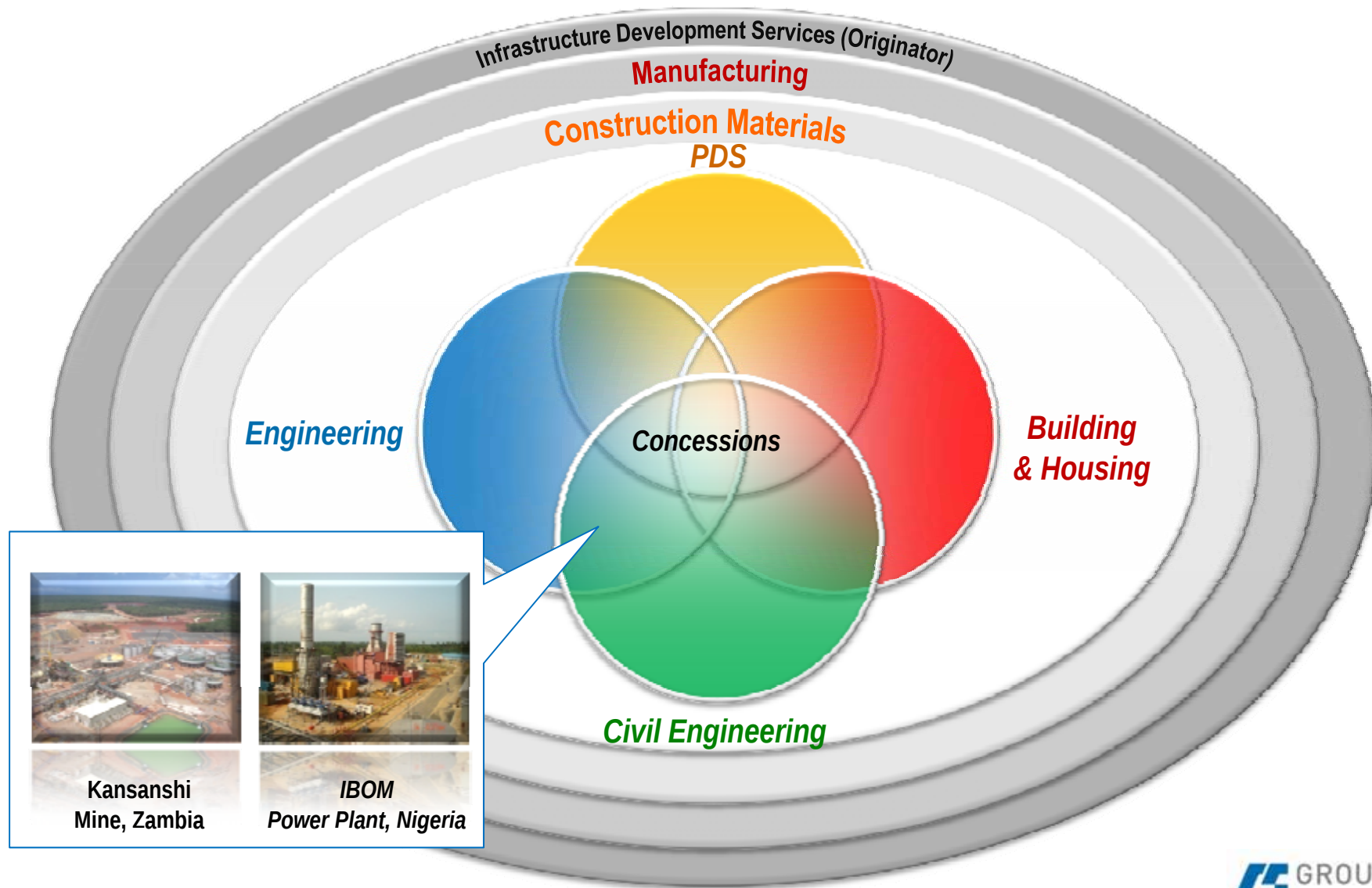
Delivering integrated building, infrastructure and engineering solutions

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Delivering integrated building, infrastructure and engineering solutions

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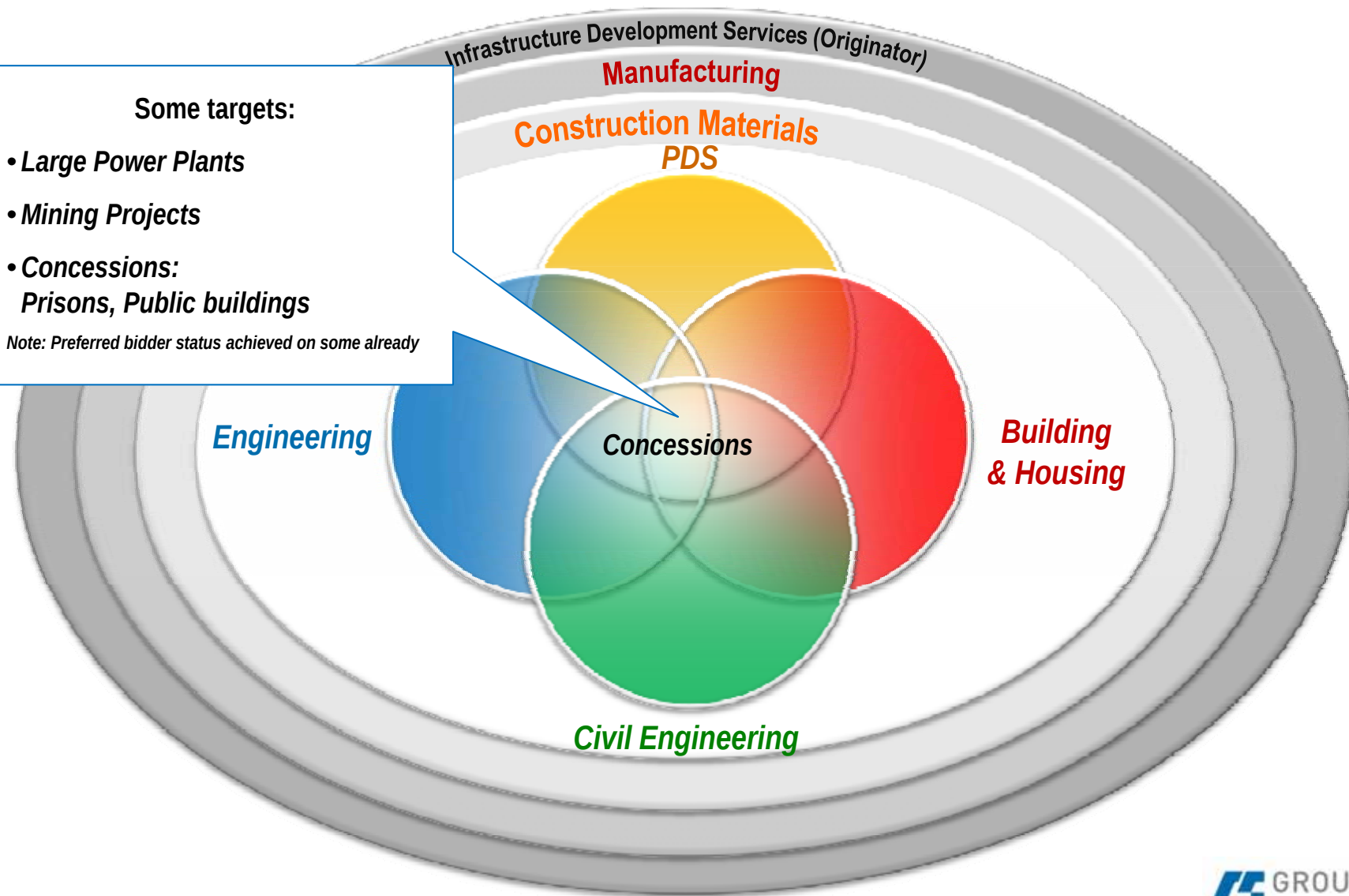
Delivering integrated building, infrastructure and engineering solutions

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Some targets:

- Large Power Plants
- Mining Projects
- Concessions:
Prisons, Public buildings

Note: Preferred bidder status achieved on some already





 GROUP FIVE

QUESTIONS