

# Directors' responsibility statement

for the year ended 30 June 2012

The board acknowledges its responsibility to ensure the integrity of the integrated report. The board has applied its mind to the integrated report and believes that it addresses all material issues, and presents fairly the integrated performance of the organisation and its impacts.

The integrated report has been prepared in line with best practice and the recommendations of King III.

The integrated report was approved by the board on 3 August 2012 and is signed on its behalf:



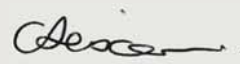
**P (Philisiwe) Buthelezi**  
Chairperson

3 August 2012



**MR (Mike) Upton**  
Chief executive officer

3 August 2012



**CMF (Cristina) Teixeira**  
Chief financial officer

3 August 2012

# Report of the independent auditor on the summary consolidated financial statements to the shareholders of Group Five Limited

for the year ended 30 June 2012

The summary consolidated financial statements, which comprise the consolidated group income statement, consolidated statement of financial position as at 30 June 2012, consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, and related notes, as set out on pages 112 to 123, are derived from the audited consolidated annual financial statements of Group Five Limited for the year ended 30 June 2012. We expressed an unmodified audit opinion on those consolidated annual financial statements in our report dated 10 August 2012.

The summary consolidated financial statements do not contain all the disclosures required by International Financial Reporting Standards and the requirements of the Companies Act of South Africa as applicable to annual financial statements. Reading the summary consolidated financial statements, therefore, is not a substitute for reading the audited consolidated annual financial statements of Group Five Limited.

## Directors' responsibility for the summary consolidated financial statements

The company's directors are responsible for the preparation of a summary of the audited consolidated annual financial statements in accordance with IAS 34 and the requirements of the Companies Act of South Africa as applicable to summary financial statements.

## Auditor's responsibility

Our responsibility is to express an opinion on the summary consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing ("ISA") 810, "Engagements to Report on Summary Financial Statements".

## Opinion

In our opinion, the summary consolidated financial statements derived from the audited consolidated annual financial statements of Group Five Limited for the year ended 30 June 2012 are consistent, in all material respects, with those consolidated annual financial statements, in accordance with IAS 34 and the requirements of the Companies Act of South Africa as applicable to summary financial statements.



**PricewaterhouseCoopers Inc.**

Director: AJ Rossouw

Registered Auditor

Sunninghill

10 August 2012

# Summary consolidated annual financial statements

for the year ended 30 June 2012

These consolidated annual financial statements comprise a summary of the audited consolidated annual financial statements of the group for the year ending 30 June 2012 that were approved by the board on 3 August 2012.

The summary consolidated annual financial statements are not the group's statutory accounts and do not contain all the disclosures required by International Financial Reporting Standards. Reading the summary consolidated annual financial statements, therefore, is not a substitute for reading the audited consolidated annual financial statements of the group, as they do not contain sufficient information to allow for a complete understanding of the results and state of affairs of the group. The audited consolidated annual financial statements are available online at [www.groupfive.co.za](http://www.groupfive.co.za), or may be obtained from the company secretary.

The annual financial statements have been audited by the independent accounting firm, PricewaterhouseCoopers Inc. Their unmodified audit report is available for inspection at the group's registered office and their opinion on these summary consolidated annual financial statements is on page 111.

## Basis of preparation

These summary consolidated annual financial statements have been prepared in accordance with the framework concepts, the recognition and measurement criteria of International Financial Reporting Standards ("IFRS") and the information required by International Accounting Standard 34: Interim Financial Reporting as issued by the International Accounting Standards Board ("IASB"), the JSE Listings Requirements and the requirements of the Companies Act of 2008, as amended. The summary consolidated annual financial statements have been prepared on the historical cost basis, except for certain items including derivatives, investment in service concessions and investment property that are stated at fair value, and are presented in South African Rand, which is the parent company's presentation currency.

The significant accounting policies and methods of computation are consistent in all material respects with those applied in the previous period. The summary consolidated annual financial statements should be read with the full set of annual financial statements as available on the company's website.

The financial statements were prepared by the Chief Financial Officer CA(SA) and approved by the board of directors on 3 August 2012 and are signed on its behalf by:



**P (Philisiwe) Buthelezi**  
Chairperson

3 August 2012



**MR (Mike) Upton**  
Chief executive officer

3 August 2012



**CMF (Cristina) Teixeira**  
Chief financial officer

3 August 2012

# Group income statement

for the year ended 30 June 2012

| (R'000)                                                               | GROUP            |                  |
|-----------------------------------------------------------------------|------------------|------------------|
|                                                                       | 2012             | Restated<br>2011 |
| Construction revenue                                                  | 7 111 310        | 7 350 583        |
| Invoiced value of goods and services supplied                         | 1 644 244        | 1 390 393        |
| Property sales and development fees                                   | 27 824           | 31 789           |
| <b>Revenue – continuing operations</b>                                | <b>8 783 378</b> | <b>8 772 765</b> |
| Cost of material                                                      | 1 370 182        | 890 308          |
| Cost of subcontractors                                                | 3 216 699        | 3 320 366        |
| Direct payroll cost                                                   | 2 232 800        | 2 296 314        |
| Other staff cost                                                      | 254 902          | 221 074          |
| Depreciation                                                          | 165 356          | 167 875          |
| Plant costs                                                           | 555 363          | 583 137          |
| Manufacturing distribution cost                                       | 132 197          | 120 348          |
| Site administration costs                                             | 389 637          | 364 149          |
| Other administration cost                                             | 202 361          | 252 480          |
| <b>Operating expenses before fair value adjustments</b>               | <b>8 519 497</b> | <b>8 216 051</b> |
| Operating profit before fair value adjustments                        | 263 881          | 556 714          |
| Fair value adjustment relating to investment in service concessions   | 56 652           | 33 160           |
| Fair value adjustment relating to investment properties – net         | 10 865           | 2 419            |
| Fair value adjustment relating to investment in property developments | –                | 13 265           |
| <b>Operating profit</b>                                               | <b>331 398</b>   | <b>605 558</b>   |
| Share of profit of associates                                         | 1 163            | 820              |
| Finance (cost)/income – net                                           | (3 800)          | 36 960           |
| Finance cost                                                          | (79 487)         | (66 595)         |
| Finance income                                                        | 75 687           | 103 555          |
| <b>Profit before taxation</b>                                         | <b>328 761</b>   | <b>643 338</b>   |
| Taxation                                                              | (106 032)        | (208 777)        |
| <b>Profit after taxation from continuing operations</b>               | <b>222 729</b>   | <b>434 561</b>   |
| <b>Loss for the year from discontinued operations (refer page 68)</b> | <b>(452 841)</b> | <b>(593 605)</b> |
| <b>Loss for the year</b>                                              | <b>(230 112)</b> | <b>(159 044)</b> |
| (Loss)/profit attributable to:                                        |                  |                  |
| Equity shareholders of Group Five Limited                             | (278 405)        | (218 107)        |
| Non-controlling interest                                              | 48 293           | 59 063           |
|                                                                       | <b>(230 112)</b> | <b>(159 044)</b> |
| Loss per share – basic [Rand]                                         | (2,88)           | (2,27)           |
| Fully diluted loss per share – basic [Rand]                           | (2,88)           | (2,27)           |
| Earnings per share from continuing operations [Rand]                  | 1,81             | 3,91             |
| Fully diluted earnings per share from continuing operations [Rand]    | 1,80             | 3,71             |

## Group statement of comprehensive income

for the year ended 30 June 2012

| (R'000)                                                   | GROUP            |                  |
|-----------------------------------------------------------|------------------|------------------|
|                                                           | 2012             | 2011             |
| Loss for the year                                         | (230 112)        | (159 044)        |
| Other comprehensive income                                |                  |                  |
| Exchange difference on translating foreign operations*    | 68 411           | (45 948)         |
| <b>Other comprehensive income/(loss) for the year</b>     | <b>68 411</b>    | <b>(45 948)</b>  |
| <b>Total comprehensive loss for the year</b>              | <b>(161 701)</b> | <b>(204 992)</b> |
| <b>Total comprehensive (loss)/profit attributable to:</b> |                  |                  |
| Equity shareholders of Group Five Limited                 | (209 994)        | (264 055)        |
| Non-controlling interest                                  | 48 293           | 59 063           |
|                                                           | <b>(161 701)</b> | <b>(204 992)</b> |

\* With no resultant tax impact.

## Determination of headline earnings

for the year ended 30 June 2012

| R'000                                                          | GROUP          |                  |
|----------------------------------------------------------------|----------------|------------------|
|                                                                | 2012           | Restated<br>2011 |
| Attributable loss                                              | (278 405)      | (218 107)        |
| Adjusted for (net of tax)                                      | 389 982        | 531 695          |
| – Loss on disposal of property, plant and equipment            | 3 675          | 832              |
| – (Profit)/loss on disposal of subsidiary                      | (36)           | 574              |
| – Net profit on fair value adjustments on investment property  | (7 720)        | (3 252)          |
| – Impairment of property, plant and equipment                  | –              | 521 621          |
| – Impairment of non-current assets classified as held for sale | 394 063        | 11 920           |
| <b>Headline earnings</b>                                       | <b>111 577</b> | <b>313 588</b>   |

# Group statement of financial position

as at 30 June 2012

| (R'000)                                                                                           | GROUP     |           |
|---------------------------------------------------------------------------------------------------|-----------|-----------|
|                                                                                                   | 2012      | 2011      |
| <b>Assets</b>                                                                                     |           |           |
| <b>Non-current assets</b>                                                                         |           |           |
| Property, plant and equipment                                                                     | 884 367   | 1 380 226 |
| Investment property                                                                               | 9 025     | 50 231    |
| Investment in associates                                                                          | 33 892    | 15 158    |
| Loan to associates                                                                                | 8 314     | 7 572     |
| Investments in service concessions                                                                | 296 635   | 253 100   |
| Investment in property developments                                                               | 8 716     | 8 691     |
| Pension fund surplus                                                                              | 137 049   | 121 339   |
| Deferred taxation                                                                                 | 55 743    | 83 676    |
| Trade and other receivables                                                                       | 116 245   | –         |
| Total non-current assets                                                                          | 1 549 986 | 1 919 993 |
| <b>Current assets</b>                                                                             |           |           |
| Inventories                                                                                       | 288 181   | 247 178   |
| Contracts in progress                                                                             | 541 869   | 506 474   |
| Derivative financial instruments                                                                  | –         | 22 403    |
| Trade and other receivables                                                                       | 2 667 980 | 2 786 918 |
| Cash and cash equivalents                                                                         | 2 268 226 | 2 234 779 |
| Total current assets                                                                              | 5 766 256 | 5 797 752 |
| <b>Non-current assets classified as held for sale (refer page 70)</b>                             | 272 928   | 53 233    |
| <b>Total assets</b>                                                                               | 7 589 170 | 7 770 978 |
| <b>Equity and liabilities</b>                                                                     |           |           |
| <b>Equity attributable to equity holders of the parent</b>                                        |           |           |
| Stated capital                                                                                    | 1 219 119 | 1 307 971 |
| Retained earnings                                                                                 | 709 979   | 1 028 932 |
| Other components of equity                                                                        | (120 362) | (188 773) |
|                                                                                                   | 1 808 736 | 2 148 130 |
| <b>Non-controlling interest</b>                                                                   | 67 968    | 117 565   |
| <b>Total equity</b>                                                                               | 1 876 704 | 2 265 695 |
| <b>Non-current liabilities</b>                                                                    |           |           |
| Interest-bearing borrowings (refer page 78)                                                       | 613 464   | 232 203   |
| Provision for employment obligations                                                              | 33 935    | 26 756    |
| Provision for environmental rehabilitation                                                        | 4 000     | 14 743    |
| Deferred taxation                                                                                 | 15 921    | 45 827    |
| Trade and other payables                                                                          | 59 270    | –         |
| Total non-current liabilities                                                                     | 726 590   | 319 529   |
| <b>Current liabilities</b>                                                                        |           |           |
| Excess billings over work done                                                                    | 828 113   | 492 103   |
| Trade and other payables                                                                          | 3 778 412 | 3 813 995 |
| Derivative financial instruments                                                                  | 854       | –         |
| Contract related provisions                                                                       | 59 294    | 80 430    |
| Current taxation payable                                                                          | 38 956    | 71 838    |
| Current portion of non-current interest-bearing borrowings                                        | 63 240    | 677 532   |
| Short term borrowings                                                                             | 38 646    | 49 856    |
| Total current liabilities                                                                         | 4 807 515 | 5 185 754 |
| <b>Liabilities associated with non-current assets classified as held for sale (refer page 70)</b> | 178 361   | –         |
| <b>Total liabilities</b>                                                                          | 5 712 466 | 5 505 283 |
| <b>Total equity and liabilities</b>                                                               | 7 589 170 | 7 770 978 |

# Group statement of cash flow

for the year ended 30 June 2012

| R'000                                                                         | GROUP            |                  |
|-------------------------------------------------------------------------------|------------------|------------------|
|                                                                               | 2012             | Restated<br>2011 |
| <b>Cash flow from operating activities</b>                                    |                  |                  |
| Cash from operations before working capital changes                           | 424 692          | 769 979          |
| Working capital changes                                                       | 154 460          | (1 240 002)      |
| Cash generated/(utilised) from operations                                     | 579 152          | (470 023)        |
| Finance income                                                                | 75 687           | 103 555          |
| Finance costs                                                                 | (77 201)         | (71 449)         |
| Taxation paid                                                                 | (107 921)        | (254 748)        |
| Dividends paid                                                                | (40 548)         | (121 008)        |
| Cash effects of operating activities (discontinued operations)                | (18 290)         | (25 240)         |
| <b>Cash effects of operating activities</b>                                   | <b>410 879</b>   | <b>(838 914)</b> |
| <b>Cash flow from investing activities</b>                                    |                  |                  |
| Acquisition of property plant and equipment                                   | (303 162)        | (97 129)         |
| Acquisition of investment property and service concessions                    | (11 653)         | (20 139)         |
| Proceeds on disposal of property plant and equipment                          | 102 854          | 24 704           |
| Proceeds on disposal of subsidiaries                                          | –                | 2 000            |
| Proceeds on disposal of investment property                                   | 13               | 21 456           |
| Proceeds on disposal of property developments                                 | –                | 133 265          |
| Cash effects of investing activities (discontinued operations)                | 19 184           | 4 560            |
| <b>Cash effects of investing activities</b>                                   | <b>(192 764)</b> | <b>68 717</b>    |
| <b>Cash flow from financing activities</b>                                    |                  |                  |
| Changes in associates/non-controlling interest                                | (103 601)        | (18 874)         |
| Proceeds on repayment of service concessions loans                            | 24 745           | 22 119           |
| Long and short term interest-bearing borrowings repaid – net                  | (146 428)        | (56 262)         |
| Proceeds from share options                                                   | –                | 5 704            |
| Cash effects of financing activities (discontinued operations)                | (44 882)         | (45 496)         |
| <b>Cash effects of financing activities</b>                                   | <b>(270 166)</b> | <b>(92 809)</b>  |
| <b>Effects of exchange rates on cash and cash equivalents</b>                 | <b>76 205</b>    | <b>(8 032)</b>   |
| <b>Net increase/(decrease) in cash and cash equivalents</b>                   | <b>24 154</b>    | <b>(871 038)</b> |
| Cash and cash equivalents at beginning of year                                | 2 234 779        | 3 105 817        |
| <b>Cash and cash equivalents at end of year</b>                               | <b>2 258 933</b> | <b>2 234 779</b> |
| Included in cash and cash equivalents per the statement of financial position | 2 268 226        | 2 234 779        |
| Included in non-current assets classified as held for sale                    | (9 293)          | –                |

# Capital expenditure and depreciation

for the year ended 30 June 2012

| R'000                                                           | GROUP   |         |
|-----------------------------------------------------------------|---------|---------|
|                                                                 | 2012    | 2011    |
| • Capital expenditure for the year                              | 338 922 | 150 352 |
| • Capital expenditure committed or authorised for the next year | 393 590 | 203 745 |
| • Depreciation for the year                                     | 165 356 | 211 557 |

# Group statement of changes in equity

for the year ended 30 June 2012

|                                                                       | Number<br>of<br>ordinary<br>shares<br>issued | Number<br>of shares<br>held by<br>share<br>trust | Net<br>shares<br>issued to<br>public | Stated<br>capital<br>R'000 | Foreign<br>currency<br>translation<br>reserve<br>R'000 | Distributable<br>reserves<br>R'000 | Equity<br>share-<br>holders<br>R'000 | Non-<br>controlling<br>interest<br>R'000 | Total<br>R'000 |
|-----------------------------------------------------------------------|----------------------------------------------|--------------------------------------------------|--------------------------------------|----------------------------|--------------------------------------------------------|------------------------------------|--------------------------------------|------------------------------------------|----------------|
| Balance at 30 June 2010                                               | 120 911 817                                  | (25 576 647)                                     | 95 335 170                           | 1 261 135                  | (142 825)                                              | 1 368 047                          | 2 486 357                            | 75 055                                   | 2 561 412      |
| Issue of shares to share trust in terms of share scheme               | 92 699                                       | (92 699)                                         | -                                    | -                          | -                                                      | -                                  | -                                    | -                                        | -              |
| Issue of shares from share trust                                      | -                                            | 669 609                                          | 669 609                              | 5 704                      | -                                                      | -                                  | 5 704                                | -                                        | 5 704          |
| Issue of shares in terms of BEE ownership scheme in lieu of dividends | 473 342                                      | (473 342)                                        | -                                    | -                          | -                                                      | -                                  | -                                    | -                                        | -              |
| Share option costs                                                    | -                                            | -                                                | -                                    | 41 132                     | -                                                      | -                                  | 41 132                               | -                                        | 41 132         |
| Total comprehensive income                                            | -                                            | -                                                | -                                    | -                          | (45 948)                                               | (218 107)                          | (264 055)                            | 59 063                                   | (204 992)      |
| Net loss for the year                                                 | -                                            | -                                                | -                                    | -                          | -                                                      | (218 107)                          | (218 107)                            | 59 063                                   | (159 044)      |
| Translation differences arising from foreign operations               | -                                            | -                                                | -                                    | -                          | (45 948)                                               | -                                  | (45 948)                             | -                                        | (45 948)       |
| Distribution to non-controlling interests                             | -                                            | -                                                | -                                    | -                          | -                                                      | -                                  | -                                    | (16 553)                                 | (16 553)       |
| Dividends paid                                                        | -                                            | -                                                | -                                    | -                          | -                                                      | (121 008)                          | (121 008)                            | -                                        | (121 008)      |
| Balance at 30 June 2011                                               | 121 477 858                                  | (25 473 079)                                     | 96 004 779                           | 1 307 971                  | (188 773)                                              | 1 028 932                          | 2 148 130                            | 117 565                                  | 2 265 695      |
| Issue of shares from share trust                                      | -                                            | 595 982                                          | 595 982                              | -                          | -                                                      | -                                  | -                                    | -                                        | -              |
| Cancellation of shares                                                | (11 015 959)                                 | 11 015 959                                       | -                                    | (117 945)                  | -                                                      | -                                  | (117 945)                            | -                                        | (117 945)      |
| Issue of shares in terms of BEE ownership scheme in lieu of dividends | 183 622                                      | (183 622)                                        | -                                    | -                          | -                                                      | -                                  | -                                    | -                                        | -              |
| Share option costs                                                    | -                                            | -                                                | -                                    | 29 093                     | -                                                      | -                                  | 29 093                               | -                                        | 29 093         |
| Total comprehensive income                                            | -                                            | -                                                | -                                    | -                          | 68 411                                                 | (278 405)                          | (209 994)                            | 48 293                                   | (161 701)      |
| Net loss for the year                                                 | -                                            | -                                                | -                                    | -                          | -                                                      | (278 405)                          | (278 405)                            | 48 293                                   | (230 112)      |
| Translation differences arising from foreign operations               | -                                            | -                                                | -                                    | -                          | 68 411                                                 | -                                  | 68 411                               | -                                        | 68 411         |
| Distribution to non-controlling interests                             | -                                            | -                                                | -                                    | -                          | -                                                      | -                                  | -                                    | (97 890)                                 | (97 890)       |
| Dividends paid                                                        | -                                            | -                                                | -                                    | -                          | -                                                      | (40 548)                           | (40 548)                             | -                                        | (40 548)       |
| Balance at 30 June 2012                                               | 110 645 521                                  | (14 044 760)                                     | 96 600 761                           | 1 219 119                  | (120 362)                                              | 709 979                            | 1 808 736                            | 67 968                                   | 1 876 704      |

## Share capital

There was no movement in the authorised share capital of 150 000 000 ordinary shares during the year. On 19 October 2011 and 29 June 2012, 93 304 shares at a price of R25,96 and 90 318 shares at a price of R29,72 respectively, were issued in terms of the group's BEE external ownership transactions, whereby shares are issued in lieu of dividends.

## Non-controlling interest

Non-controlling interest mainly relates to profit share of joint ventures controlled by the entity.

# Group segmental analysis

for the year ended 30 June 2012

## Segment information

Operating segments reflect the management structure of the group for the period under review and the manner in which performance is evaluated and resources allocated as managed by the group's chief operating decision maker, defined as the executive committee members (exco) of the group.

These operating segments for the year under review are defined as:

| Operating segment                                                                                                                              | Revenue source                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Investments and Concessions</b> <ul style="list-style-type: none"> <li>Infrastructure Concessions</li> <li>Property Developments</li> </ul> | <ul style="list-style-type: none"> <li>Equipment supply, operations and maintenance revenue in concession contract developments in the transport, power and real estate sectors</li> <li>Rental and development sales of A-grade Group Five branded property assets generating development and investment returns</li> </ul>                                                                                                                                                                                                                                                                                                                                                        |
| <b>Manufacturing</b>                                                                                                                           | <ul style="list-style-type: none"> <li>Manufacture and sale of fibre cement products – exterior and interior walling, ceiling boards, roof tiles and pipes, fibre cement-clad, steel-framed modular housing systems</li> <li>Manufacture and sale of steel products, including scaffolding, formwork and steel reinforcing for use in concrete structures, fabricated steel structures and large bore steel pipes</li> </ul>                                                                                                                                                                                                                                                        |
| <b>Construction</b> <ul style="list-style-type: none"> <li>Building and Housing</li> <li>Civil Engineering</li> <li>Engineering</li> </ul>     | <ul style="list-style-type: none"> <li>Building and housing contractor for large real estate and related infrastructure contracts</li> <li>Civil engineering contractor for roads, ports, airports, pipelines and large structures in the mining and industrial sectors</li> <li>Engineering projects contractor for structural, mechanical, piping and electrical engineering, as well as complete plant construction solutions</li> <li>Multi-disciplinary project delivery from feasibility through to supporting bankability and front-end design, as well as project management of contracts during execution to completion</li> <li>Industrial services contractor</li> </ul> |

The group is focused by discipline and each discipline is led by an executive committee member.

The role of exco is to drive the strategic intent of the group per segment. The executive committee members meet monthly to review the group's performance. Of primary focus to exco is the revenue, operating profit, capital expenditure and current assets per segment. Exco assesses the performance of the operating segments based on a measure of adjusted operating profit. This measurement basis excludes the effects of non-operational income and expenditure from the operating segments such as pension fund valuation assets and deficits and profit or losses on sale of subsidiaries. Gains or losses on disposal of property, plant and equipment as well as investment property and fair value adjustments on service concessions, investment in property development and investment property are not adjusted as these are deemed to be in the segments' core operational control. The operating profit does not include any impairment adjustments. As exco reviews operating profit the results of discontinued operations are not included in the measure of operating profit.

Management do not believe that there are any additional segments that require separate reporting.

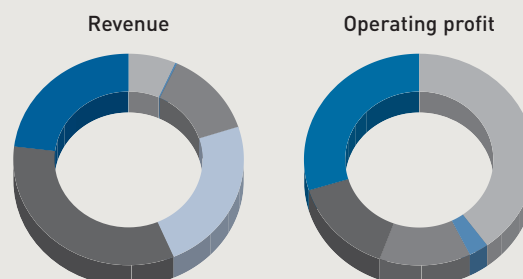
The reportable operating segments derive their revenue as described above.

The group is also considered by geographical segment due to the extensive geographic footprint maintained by the group. The geographies are grouped into regions for reporting purposes as the group moves towards establishing operational hubs for management of regions.

The prior year comparatives have been restated to adjust for the exclusion of the construction material business now reflected as a discontinued operation and the inclusion of all fair value adjustments as these are deemed to be in the segments' core operational control.

The segmental information presented below includes the reconciliation of IFRS measures presented on the face of the income statement to non-IFRS measures which are used by management to analyse the group's performance.

## Financial performance: Group revenue and operating profit

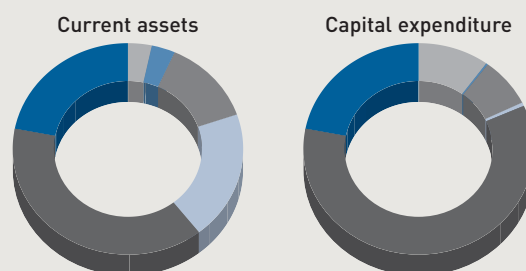


Note: Graphs represent F2012 values only.

|                                                                     | Gross revenue | Internal revenue | External revenue | Operating profit |
|---------------------------------------------------------------------|---------------|------------------|------------------|------------------|
| <b>2012</b>                                                         |               |                  |                  |                  |
| R'000                                                               |               |                  |                  |                  |
| Operational segments                                                |               |                  |                  |                  |
| <b>Investments and Concessions</b>                                  | 647 739       | –                | 647 739          | 153 795          |
| ■ Infrastructure Concessions                                        | 619 915       | –                | 619 915          | 143 708          |
| ■ Property Developments                                             | 27 824        | –                | 27 824           | 10 087           |
| <b>■ Manufacturing</b>                                              | 1 164 849     | (140 520)        | 1 024 329        | 46 490           |
| <b>Construction</b>                                                 | 7 204 326     | (93 016)         | 7 111 310        | 121 315          |
| ■ Building and Housing                                              | 2 139 449     | (73 477)         | 2 065 972        | 52 133           |
| ■ Civil Engineering                                                 | 2 998 800     | (1 053)          | 2 997 747        | (37 541)         |
| ■ Engineering                                                       | 2 066 077     | (18 486)         | 2 047 591        | 106 723          |
|                                                                     | 9 016 914     | (233 536)        | 8 783 378        | 321 600          |
| <i>Adjustment for non-operational items</i>                         |               |                  |                  |                  |
| Pension fund valuation surplus                                      |               |                  |                  | 15 790           |
| Impairment of investment in associate – Investments and Concessions |               |                  |                  | (1 399)          |
| Remeasurement of employment obligation                              |               |                  |                  | (4 593)          |
| Operating profit per income statement                               |               |                  |                  | 331 398          |
| <b>2011 Restated</b>                                                |               |                  |                  |                  |
| R'000                                                               |               |                  |                  |                  |
| Operational segments                                                |               |                  |                  |                  |
| <b>Investments and Concessions</b>                                  | 554 659       | –                | 554 659          | 110 774          |
| ■ Infrastructure Concessions                                        | 522 870       | –                | 522 870          | 105 641          |
| ■ Property Developments                                             | 31 789        | –                | 31 789           | 5 133            |
| <b>■ Manufacturing</b>                                              | 997 375       | (129 852)        | 867 523          | 25 547           |
| <b>Construction</b>                                                 | 7 404 220     | (53 637)         | 7 350 583        | 471 536          |
| ■ Building and Housing                                              | 2 174 074     | (31 070)         | 2 143 004        | 134 506          |
| ■ Civil Engineering                                                 | 3 550 849     | (2 488)          | 3 548 361        | 227 723          |
| ■ Engineering                                                       | 1 679 297     | (20 079)         | 1 659 218        | 109 307          |
|                                                                     | 8 956 254     | (183 489)        | 8 772 765        | 607 857          |
| <i>Adjustment for non-operational items</i>                         |               |                  |                  |                  |
| Pension fund valuation deficit                                      |               |                  |                  | (2 000)          |
| Loss on disposal of subsidiary                                      |               |                  |                  | (299)            |
| Operating profit per income statement                               |               |                  |                  | 605 558          |

Sales between segments are carried out at arm's length and are reflected above.

## Financial position: Current assets and capital expenditure



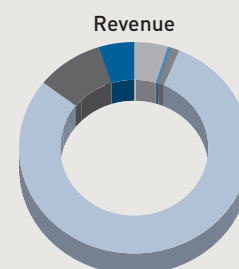
Note: Graphs represent F2012 values only.

| Operational segments (R'000)                             | 2012             | 2011      | 2012           | 2011    |
|----------------------------------------------------------|------------------|-----------|----------------|---------|
| <b>Investments and Concessions</b>                       | <b>234 850</b>   | 231 280   | <b>34 922</b>  | 6 376   |
| ■ Infrastructure Concessions                             | 118 916          | 147 205   | 34 820         | 6 081   |
| ■ Property Developments                                  | 115 934          | 84 075    | 102            | 295     |
| ■ <b>Manufacturing</b>                                   | <b>459 931</b>   | 402 767   | <b>25 368</b>  | 32 020  |
| □ <b>Construction Materials</b>                          | –                | 168 731   | –              | 15 616  |
| <b>Construction</b>                                      | <b>2 803 249</b> | 2 760 195 | <b>278 632</b> | 96 340  |
| ■ Building and Housing                                   | 689 507          | 650 514   | 2 638          | 3 745   |
| ■ Civil Engineering                                      | 1 352 077        | 1 649 477 | 201 851        | 57 596  |
| ■ Engineering                                            | 761 665          | 460 204   | 74 143         | 34 999  |
| Bank balances and cash                                   | 3 498 030        | 3 562 973 | 338 922        | 150 352 |
|                                                          | 2 268 226        | 2 234 779 | –              | –       |
| Total current assets per statement of financial position | 5 766 256        | 5 797 752 | 338 922        | 150 352 |
| Property, plant and equipment – additions                |                  |           |                |         |

The measures of current assets and capital expenditure have been disclosed for each reportable segment as these are regularly provided to exco.

## Geographic information

South Africa is regarded as the group's country of domicile. As described, the various geographies are monitored via operational hubs and thus disclosed as such below.



Note: Graphs represent F2012 values only.

| Geographical regions (R'000) | 2012      | Restated 2011 |
|------------------------------|-----------|---------------|
| ■ Eastern Europe             | 433 948   | 300 358       |
| ■ Middle East                | 43 805    | 405 211       |
| ■ Eastern Africa             | 85 986    | 25 550        |
| ■ Southern Africa            | 6 962 809 | 6 782 019     |
| ■ Central Africa             | 830 197   | 1 030 594     |
| ■ Western Africa             | 426 633   | 229 033       |
|                              | 8 783 378 | 8 772 765     |
| Per income statement         | 8 783 378 | 8 772 765     |

# Statistics

as at 30 June 2012

|                                               | GROUP               |                  |
|-----------------------------------------------|---------------------|------------------|
|                                               | 2012                | Restated<br>2011 |
| Number of ordinary shares                     | <b>96 600 761</b>   | 96 004 779       |
| – Shares in issue                             | <b>110 645 521</b>  | 121 477 858      |
| – Less: Shares held by share trusts           | <b>(14 044 760)</b> | (25 473 079)     |
| Weighted average shares ('000s)               | <b>96 545</b>       | 96 114           |
| Fully diluted weighted average shares ('000s) | <b>96 946</b>       | 101 137          |
| Loss per share – R                            | <b>(2,88)</b>       | (2,27)           |
| Headline earnings per share – R               | <b>1,16</b>         | 3,26             |
| Fully diluted loss per share – R              | <b>(2,88)</b>       | (2,27)           |
| Fully diluted headline earnings per share – R | <b>1,15</b>         | 3,10             |
| Dividend cover (based on earnings per share)  | –                   | –                |
| Dividends per share (cents)                   | <b>36,0</b>         | 72,0             |
| – Interim                                     | <b>22,0</b>         | 52,0             |
| – Final                                       | <b>14,0</b>         | 20,0             |
| Net asset value per share – R                 | <b>18,72</b>        | 22,38            |
| Net debt to equity ratio                      | –                   | –                |
| Current ratio                                 | <b>1.2</b>          | 1.1              |

## Estimates and contingencies

The group makes estimates and judgments concerning the future, particularly with regards to construction contract profit taking, provisions, arbitrations and claims and various fair value accounting policies. The resulting accounting estimates and judgments can, by definition, only approximate the actual results. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Total financial institution guarantees given to third parties on behalf of subsidiary companies amounted to R4 310 million as at 30 June 2012 (2011: R4 537 million).

## Dividend declaration

On 3 August 2012, the directors declared a gross dividend of 14.0 cents per ordinary share (14.0 cents per ordinary share net of dividend withholding tax and STC credits) (2011: 20 cents). This brings the total dividend for the year to 36 cents (2011: 72 cents).

The dividend has been declared from income reserves.

In terms of the new Dividends Tax effective 1 April 2012, the following additional information is disclosed:

- The dividend is subject to dividend withholding tax at 15%. In determining dividend withholding tax, STC credits must be taken into account.
- The STC credits utilised per share amounts to 14 cents per share.
- There is no tax payable which results in a net dividend of 14 cents per share to shareholders who are not exempt from dividends withholding tax.
- The amount of shares in issue at the date of this declaration is 110 645 521 (96 600 761 exclusive of treasury shares) and the company's tax reference number is 9625/077/71/5.

To comply with the requirements of STRATE, the relevant details are:

| Event                                             | Date                        |
|---------------------------------------------------|-----------------------------|
| Last day to trade (cum-dividend)                  | Thursday, 20 September 2012 |
| Shares to commence trading (ex-dividend)          | Friday, 21 September 2012   |
| Record date (date shareholders recorded in books) | Friday, 28 September 2012   |
| Payment date                                      | Monday, 1 October 2012      |

No share certificates may be dematerialised or rematerialised between Friday, 21 September 2012 and Friday, 28 September 2012, both dates inclusive.

# Analysis of shareholders

at 30 June 2012

|                                                      | No of<br>shareholders | %             | No of<br>shares    | %             |
|------------------------------------------------------|-----------------------|---------------|--------------------|---------------|
| <b>1. Shareholder spread</b>                         |                       |               |                    |               |
| 1 – 1 000 shares                                     | 3 760                 | 74.14         | 1 063 481          | 0.97          |
| 1 001 – 10 000 shares                                | 880                   | 17.35         | 2 892 878          | 2.61          |
| 10 001 – 100 000 shares                              | 297                   | 5.86          | 9 996 486          | 9.03          |
| 100 001 – 1 000 000 shares                           | 119                   | 2.35          | 38 827 548         | 35.09         |
| 1 000 001 shares and over                            | 15                    | 0.30          | 57 865 128         | 52.30         |
| <b>Totals</b>                                        | <b>5 071</b>          | <b>100.00</b> | <b>110 645 521</b> | <b>100.00</b> |
| <b>2. Distribution of shareholders</b>               |                       |               |                    |               |
| Banks                                                | 55                    | 1.08          | 5 648 883          | 5.11          |
| Close corporations                                   | 31                    | 0.61          | 77 083             | 0.07          |
| Empowerment trusts                                   | 2                     | 0.04          | 14 044 286         | 12.69         |
| Endowment funds                                      | 17                    | 0.34          | 492 637            | 0.45          |
| Individuals                                          | 4 235                 | 83.51         | 5 170 687          | 4.67          |
| Insurance companies                                  | 44                    | 0.87          | 8 965 627          | 8.10          |
| Investment companies                                 | 13                    | 0.26          | 1 715 794          | 1.55          |
| Medical schemes                                      | 11                    | 0.22          | 376 266            | 0.34          |
| Mutual funds                                         | 130                   | 2.56          | 33 446 142         | 30.23         |
| Nominees and trusts                                  | 308                   | 6.07          | 1 314 479          | 1.19          |
| Other corporations                                   | 17                    | 0.34          | 18 586             | 0.02          |
| Private companies                                    | 55                    | 1.08          | 2 523 373          | 2.28          |
| Public companies                                     | 5                     | 0.10          | 60 263             | 0.05          |
| Retirement funds                                     | 147                   | 2.90          | 36 790 941         | 33.25         |
| Share trust                                          | 1                     | 0.02          | 474                | 0.00          |
| <b>Totals</b>                                        | <b>5 071</b>          | <b>100.00</b> | <b>110 645 521</b> | <b>100.00</b> |
| <b>3. Public/non-public shareholders</b>             |                       |               |                    |               |
| Non-public shareholders                              | 11                    | 0.22          | 14 303 971         | 12.93         |
| Directors of the company                             | 2                     | 0.04          | 161 000            | 0.15          |
| Executive committee members of the company           | 4                     | 0.08          | 66 211             | 0.06          |
| Management committee members of the company          | 2                     | 0.04          | 32 000             | 0.03          |
| Empowerment trusts                                   | 2                     | 0.04          | 14 044 286         | 12.69         |
| Share trusts                                         | 1                     | 0.02          | 474                | 0.00          |
| Public shareholders                                  | 5 060                 | 99.78         | 96 341 550         | 87.07         |
| <b>Totals</b>                                        | <b>5 071</b>          | <b>100.00</b> | <b>110 645 521</b> | <b>100.00</b> |
|                                                      |                       |               | No of<br>shares    | %             |
| <b>4. Beneficial shareholders holding 5% or more</b> |                       |               |                    |               |
| Government Employees Pension Fund                    |                       |               | 19 496 694         | 17.62         |
| Coronation Fund Managers                             |                       |               | 13 708 595         | 12.39         |
| Mvelaphanda Group Ltd                                |                       |               | 12 292 908         | 11.11         |
| Sanlam                                               |                       |               | 9 505 022          | 8.59          |
| <b>Totals</b>                                        |                       |               | <b>55 003 219</b>  | <b>49.71</b>  |
| <b>5. Directors of the company</b>                   |                       |               |                    |               |
| MR Upton                                             |                       |               | 160 000            | 0.14          |
| CMF Teixeira                                         |                       |               | 1 000              | 0.00          |
| <b>Totals</b>                                        |                       |               | <b>161 000</b>     | <b>0.14</b>   |

|            |                                                           | No of<br>shares    | %            |
|------------|-----------------------------------------------------------|--------------------|--------------|
| <b>6.</b>  | <b>Executive committee members of the group</b>           |                    |              |
|            | P Le Sueur                                                | 44 000             | 0.04         |
|            | AJ McJannet                                               | 1 817              | 0.00         |
|            | JA Wallace                                                | 18 750             | 0.02         |
|            | WI Zeelie                                                 | 1 644              | 0.00         |
|            | <b>Totals</b>                                             | <b>66 211</b>      | <b>0.06</b>  |
| <b>7.</b>  | <b>Management committee members of the group</b>          |                    |              |
|            | FH Enslin                                                 | 25 000             | 0.02         |
|            | NM Humphreys                                              | 7 000              | 0.01         |
|            | <b>Totals</b>                                             | <b>32 000</b>      | <b>0.03</b>  |
| <b>8.</b>  | <b>Empowerment trusts</b>                                 |                    |              |
|            | Mvelaphanda Group Ltd                                     | 12 292 908         | 11.11        |
|            | Black Management Scheme                                   | 1 751 378          | 1.58         |
|            | <b>Totals</b>                                             | <b>14 044 286</b>  | <b>12.69</b> |
| <b>9.</b>  | <b>Share trust</b>                                        |                    |              |
|            | Rivonia Share Scheme Services (Pty) Ltd                   | 474                | 0.00         |
|            | <b>Totals</b>                                             | <b>474</b>         | <b>0.00</b>  |
| <b>10.</b> | <b>Top twenty beneficial shareholders by size</b>         |                    |              |
|            | <b>Rank Name of shareholder</b>                           |                    |              |
|            | 1 Government Employees Pension Fund                       | 19 496 694         | 17.60        |
|            | 2 Group Five BEE Share Scheme Control Account             | 14 044 286         | 12.64        |
|            | 3 Coronation Fund Managers                                | 13 708 595         | 12.39        |
|            | 4 Sanlam                                                  | 9 505 022          | 8.58         |
|            | 5 Investment Solutions                                    | 5 374 202          | 4.85         |
|            | 6 Eskom Pension & Provident Fund                          | 3 197 588          | 2.89         |
|            | 7 Old Mutual                                              | 3 118 583          | 2.81         |
|            | 8 Dimensional Fund Advisors                               | 2 288 407          | 2.07         |
|            | 9 Ellerine Brothers                                       | 2 144 991          | 1.94         |
|            | 10 Absa                                                   | 2 072 478          | 1.87         |
|            | 11 Metal & Engineering Industries                         | 2 066 585          | 1.87         |
|            | 12 Allan Gray                                             | 1 824 900          | 1.65         |
|            | 13 Namibian Government Institutions Pension Fund          | 1 356 255          | 1.22         |
|            | 14 Transnet Pension Fund                                  | 1 250 011          | 1.13         |
|            | 15 Charlemagne Capital                                    | 1 200 100          | 1.08         |
|            | 16 Momentum Investments                                   | 958 277            | 0.86         |
|            | 17 Strategic Investment Service Management Company        | 829 476            | 0.75         |
|            | 18 PPS                                                    | 692 481            | 0.62         |
|            | 19 Element Investment Managers                            | 681 379            | 0.61         |
|            | 20 Mineworkers Provident Fund                             | 655 280            | 0.59         |
|            | <b>Totals</b>                                             | <b>86 465 590</b>  | <b>78.02</b> |
|            | <b>Top ten countries based on beneficial shareholders</b> |                    |              |
|            | <b>Rank Name of shareholder</b>                           |                    |              |
|            | 1 South Africa                                            | 95 679 133         | 86.47        |
|            | 2 USA                                                     | 4 371 589          | 3.95         |
|            | 3 Namibia                                                 | 1 538 045          | 1.39         |
|            | 4 Isle of Man                                             | 906 492            | 0.82         |
|            | 5 Ireland                                                 | 869 690            | 0.79         |
|            | 6 Luxembourg                                              | 319 225            | 0.29         |
|            | 7 Botswana                                                | 144 966            | 0.13         |
|            | 8 Australia                                               | 141 673            | 0.13         |
|            | 9 Portugal                                                | 129 000            | 0.12         |
|            | 10 Bermuda                                                | 80 000             | 0.07         |
|            | <b>Totals</b>                                             | <b>104 179 813</b> | <b>94.16</b> |